# EMPOWERING KNOWLEDGE

# **Investor Presentation** Q1 2023/24

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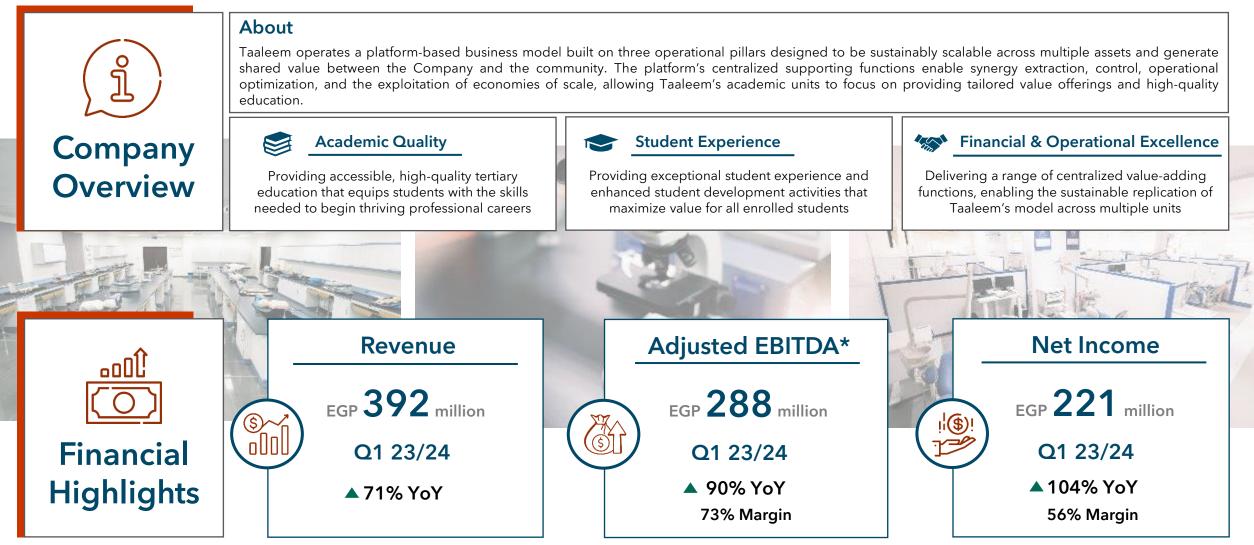


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# **Taaleem Snapshot**

# Taaleem - Egypt's Leading Pure Play Higher Education Platform



\*EBITDA is adjusted for EGP 2.3mn ESOP expense and EGP 0.7mn proceeds from sale of assets in Q1 2024 and for EGP 2.1mn ESOP expense in Q1 2023.

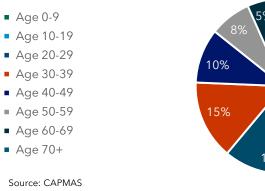


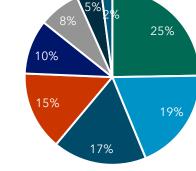
# Macroeconomic Indicators (1/4)



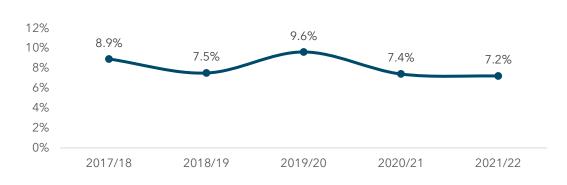
### Population (mn)

### Demographic Profile - 2022





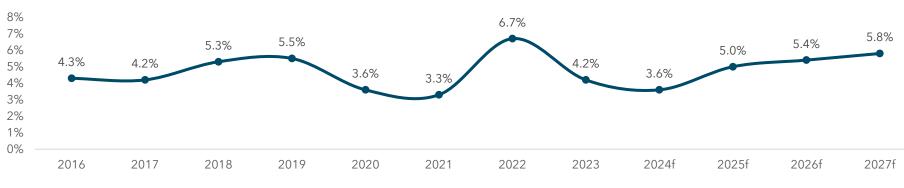
# Unemployment Rate (% of population)



Source: Ministry of Finance (MoF)

- Egypt's population continues to grow with almost half of the country's population made up of people between the ages of 0 and 19, a group that is progressively on an upwards growth trajectory, driving increased demand for higher educational services.
- 31% of Egypt's population is of student-age, falling within the age bracket of 5-19 years old, fueling increased demand for educational services.
- Egypt's unemployment rate is on a steady decline, indicating overall economic resilience and an expanding labor market.

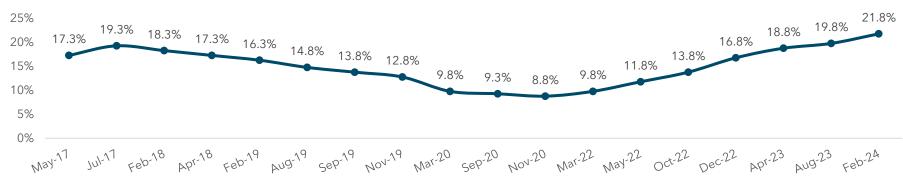
# Macroeconomic Indicators (2/4)



**Real GDP Growth** 

Source: International Monetary Fund (IMF)

### **CBE Discount Rate**



Source: Central Bank of Egypt (CBE)

# Macroeconomic Indicators (3/4)

Average USD/EGP 35 30.9 30.9 30.9 29.6 30 23.2 25 19.2 18.6 20 16.2 16.0 15.9 16.1 15.8 15.7 15.7 15.7 15.7 15.8 15 Dec-19 Mar-20 Jun-20 Sep-20 Dec-20 Mar-22 Jun-22 Sep-22 Dec-22 Mar-23 Jun-23 Dec-23 Mar-21 Jun-21 sep-21 Dec-21 Sep-23

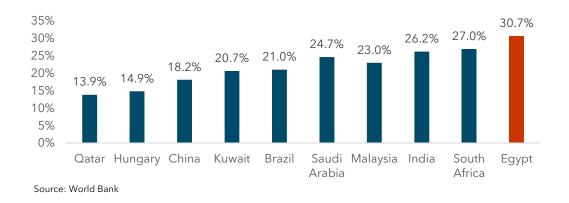
Source: Central Bank of Egypt (CBE)

Core Inflation (YoY)



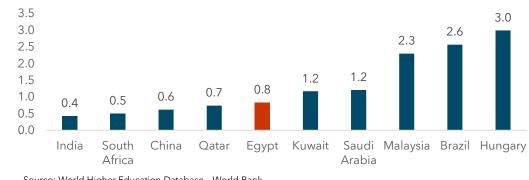
Source: Central Bank of Egypt (CBE)

# Macroeconomic Indicators (4/4)

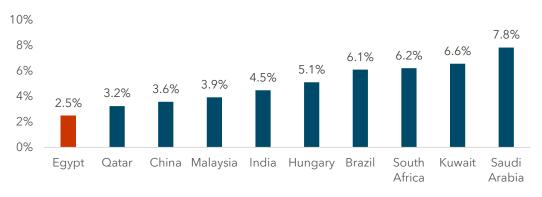


### Student-Age Population - 2022 (% of Total)





Source: World Higher Education Database - World Bank

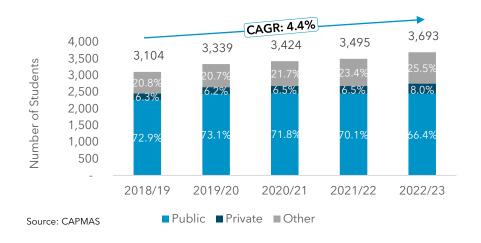


### Public Expenditure on Education - 2020 (% of GDP)

Source: World Bank - CAPMAS

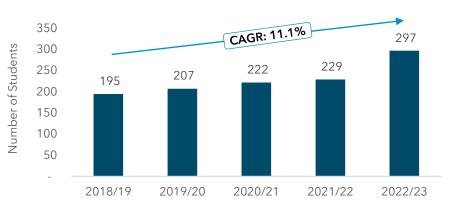
- Egypt has the largest student-age population in comparable emerging markets and the MENA region.
- Given its young and growing population, a strong demand for educational services is projected in the long term.
- Egypt's relatively low number of universities/population, 0.82/mn population, (including public and private universities and disregarding other higher education institutions), combined with a low public spending on the sector, demonstrates a great opportunity for growth in private tertiary education.

# Sector Highlights (1/3)



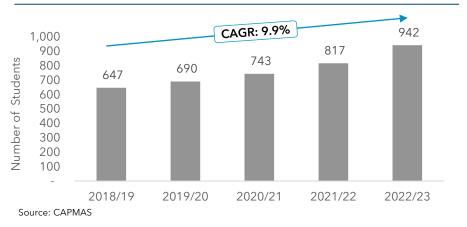
### Higher Education Market (Students, 000's)





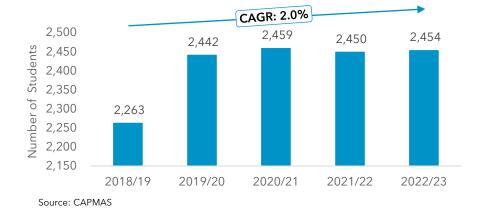
Source: CAPMAS

# Other Higher Education Market Share (Students, 000's)

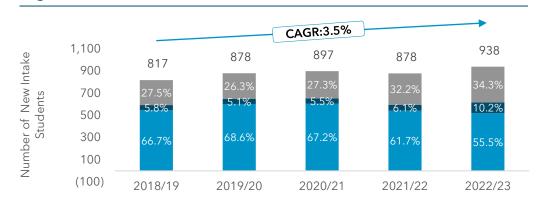


- The higher education sector is growing at a healthy rate (4-yrs CAGR of 4.4%), with private higher education, recording a 4-year CAGR of 11.1%, compared to 2.0% for public institutions.
- The expanding market share of private higher education reflects that it is strongly well-positioned for growth.
- "Other" comprises of colleges and similar institutions that mostly do not provide the same level of degrees offered by private and public universities.





# Sector Highlights (2/3)

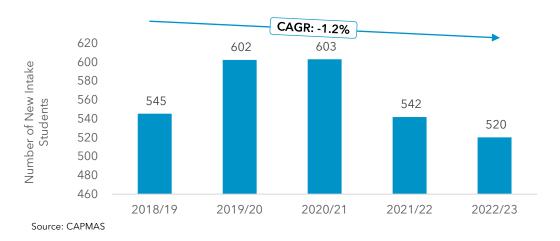


Higher Education New Intake (Students, 000's)

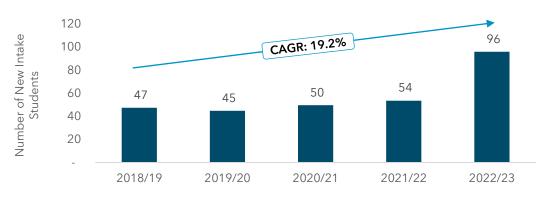
Source: CAPMAS

■ Public ■ Private ■ Other

### Public Higher Education New Intake (Students, 000's)

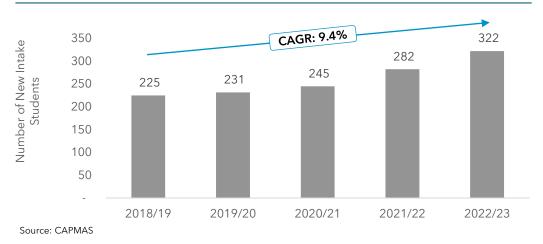


Private Higher Education New Intake (Students, 000's)

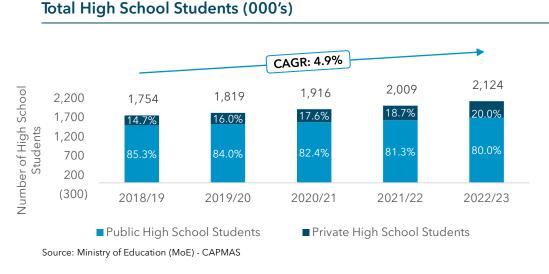


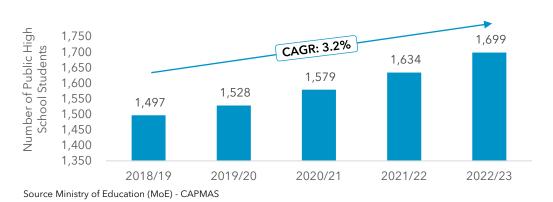
Source: CAPMAS





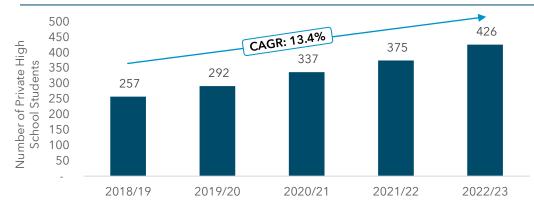
# Sector Highlights (3/3)





### Public High Schools Students (000's)

### Private High School Students (000's)

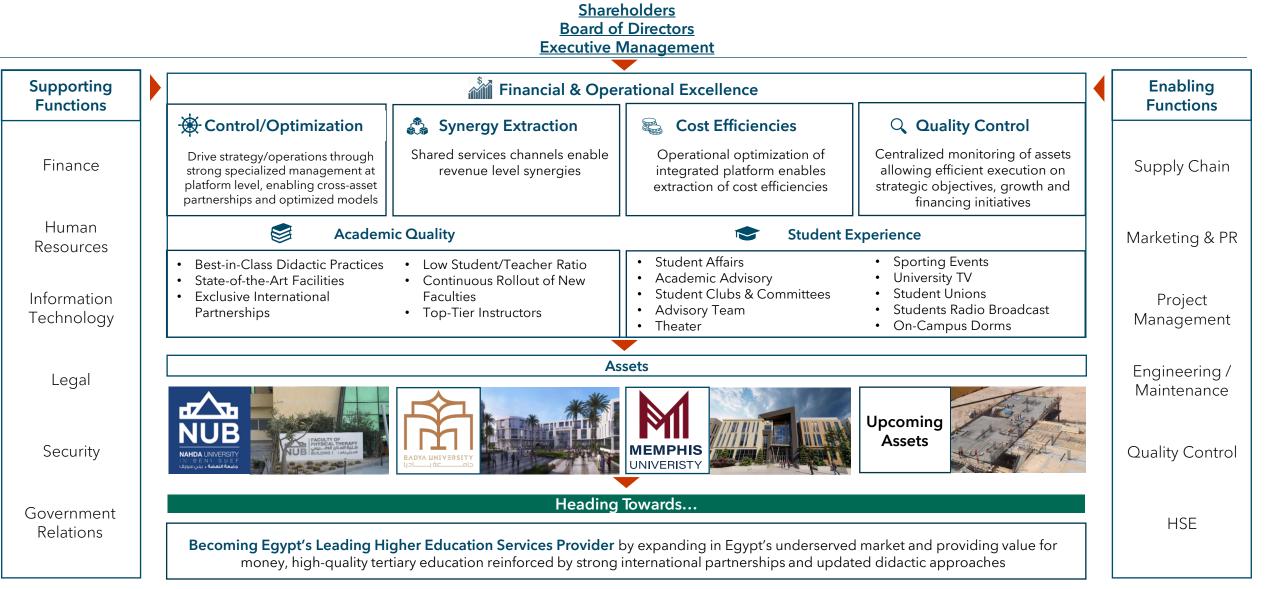


Source: Ministry of Education (MoE) - CAPMAS

- High school students are those attending their last three years of K-12 education. They are comprised of Thanaweya Amma and other high school programs for senior students (between years 10 and 12).
- Private high school students are growing rapidly at a 4-yrs CAGR of 13.4%, compared to just 3.2% for public high school students, demonstrating an expanding culture of investing in quality private education. It also represents a large pool of potential private university students with the means to invest in private education.

# A Closer Look at Taaleem

# **Our Robust Business Model Ensures Sustainable Scalability**



# A Leadership Team of the Highest Caliber



Mohamed El Rashidi Managing Director & Chief Executive Officer



Iman Badr El Din Business Development Director



Mohamed Azzam HR Manager



Khaled Khater Chief Financial Officer



Mohamed El-Tobgy HSE Manager



Hazem Fekry Financial Controller



Solafa Goueli Director of Academic Development & International Relations



Amal Ghoneim Financial Reporting & Consolidation Manager



Khaled Abd El-Aal Financial Controller



Hossam Shoushan Group IT Director



Mohamed El-Feky Supply Chain Manager



Ahmed El-Hakim Head of Engineering & Projects



Ahmed Zayed Head of Investor Relations



Nehal Ahdy Marketing & Public Relations Director



Sally Halawa Head of Projects & Academic Affairs



Mostafa Abd Allah Internal Audit Manager

# **Significant Milestones Across the Years**



• In 2015, the founding Investors of Taaleem Management Services entrusted Mohamed El Rashidi to develop and lead the company as its Managing Director & CEO, given his long and successful career and his vision to give back to the Egyptian community by offering high-quality and value for money educational services



- Introduced Aptech English and Computer courses at NUB's Learning Resource Center, which was established through an investment of EGP 63mn
- Partnered with MUVI to develop NUB's
   Medical Curriculum
- NUB entered into right-of-use agreement with Beni Suef Hospital



# **Significant Milestones Across the Years**



- Partnered with PHD to build a University in Badya City
- Launched Physiotherapy Faculty at NUB, with a total investment of FGP 48.4mn disbursed throughout 2020-2023
- Increased NUB Faculties of Medicine, Computer Science, & Engineering quotas



- Received presidential decree for Arts & Architecture and launched Arts in AY 22/23.
- Signed binding documents to acquire University in East Cairo
- The Cabinet approved Badya University's file

2020



• Badya University signed an agreement with the University of Texas Medical Branch (UTMB).

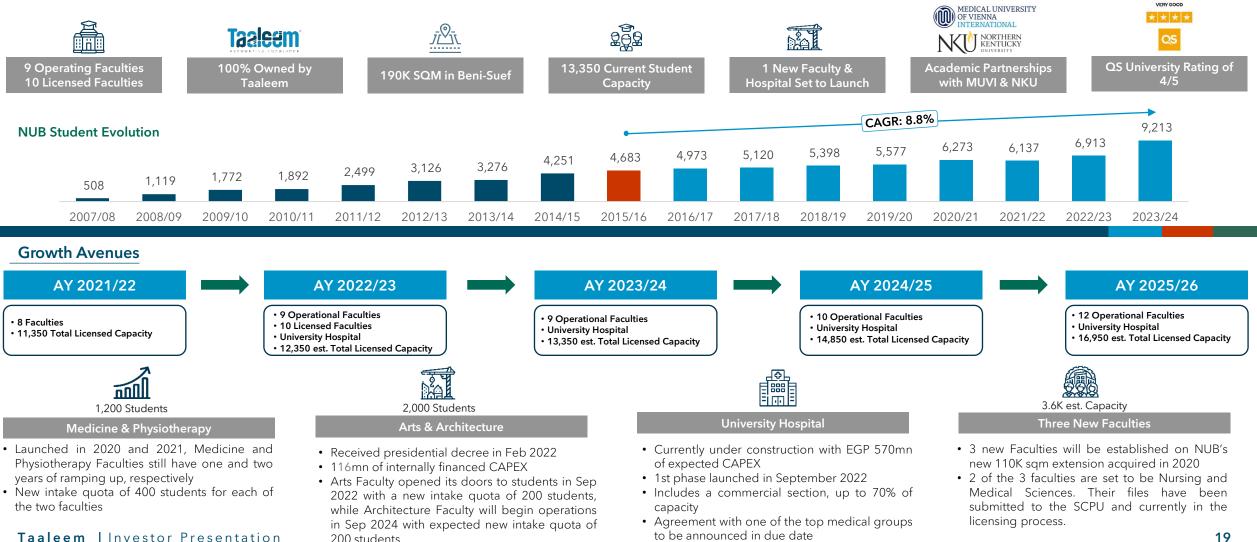


2023



# **Our Assets - Nahda University in Beni Suef**

# Upper Egypt's First and Largest Private University





# Badya University

**Top-Tier Private University** 



### Development Roadmap

MHUC Approval Received	SCPU Approval Received	Cabinet Approval Received	Presidential Decree Received
Faculty/Facility	Planned Capacity		Planned Launch Date
Physiotherapy	2,000		Phase 1 AY24/25
Dentistry	1,260		Phase 1 AY24/25
Business & Economics	1,000		Phase 1 AY24/25
Computer Science	1,200		Phase 1 AY24/25
Engineering	2,000		Phase 2 AY25/26
Fine Arts	1,250		Phase 2 AY25/26
Medicine	2,000		Phase 3 AY29/30
University Hospital	70 Beds		Phase 3 AY29/30
Additional Faculty (TBA)	ТВА		Phase 3 AY29/30
Invort			Pricina

Investment

Badya University is to be positioned as a top tier University, and its tuition price

points will be with a premium over those of NUB

- Planned CAPEX for phases 1 and 2 of the project is EGP 2.6bn after shifting phase 3 of the project, which includes the Faculty of Medicine, the University hospital, and an additional Faculty, to AY 29/30 to be financed by the project's internally generated cashflows. Planned CAPEX's distribution will be as follows:
  - Land: EGP 0.5bn
  - Phase 1: EGP 0.8bn
  - Phase 2: EGP 1.3bn
  - Phase 3: Internally generated cash flows
- Planned financing will be in the range of 40% equity & 60% debt (updated capital structure)
- EGP 1.5bn facility from Ahli United Bank (AUB) was granted in March 2023



# Memphis University

A Unique Value Proposition



Development Roadmap

MHUC Approval	SCPU Approval	Cabinet Approval	Presidential Decree
Received	Received	In progress	In pro-
Faculty/Facility	Planned Capacity		Planned Launch Date
Medicine	2,000		Phase 1 AY 25/26
Engineering	1,500		Phase 1 AY 25/26
Business & Economics	1,200		Phase 1 AY 25/26
Computer Science	1,600		ТВА
Physiotherapy	1,500	1,500 TBA	
Additional Faculty (TBA)	ТВА		ТВА
University Hospital	70 Beds		ТВА

• Planned CAPEX for phase 1 of the project is EGP 2bn, and phase 2 will be determined at a later stage.

Investment

• Memphis University is to be positioned as a Unique Value Offering, striking the right balance between high-quality education, exceptional student experience, and competitive pricing.

Pricing

# **Growth Prospects**

### A Pipeline of Growth Opportunities

Taaleem is positive about the sector prospects and believes that this is the right time to focus on growth to fortify its position as Egypt's leading pure-play higher education group.



Taaleem's strategy targets reaching a portfolio of 4 assets with different offerings and price points in diverse geographic locations in the meduim term.



Taaleem successfully secured 3 assets, the most recent of which was announced in November 2022, and continues to focus on semi-green assets (assets that are not operational but completed part of the licensing process).



Taaleem maintained a net cash position up to H1 2022/23, sparing its leverage capabilities to finance its growth plans, taking into consideration the optimization of the capital structure and the maximization of the ROE.

### **Higher Education Landscape**

Led by the industry's highest caliber, Taaleem is able to differentiate itself and leverage the higher education's market dynamics to successfully implement its growth strategy of becoming Egypt's leading higher education services provider



Underpenetrated Market



High Barriers to Entry

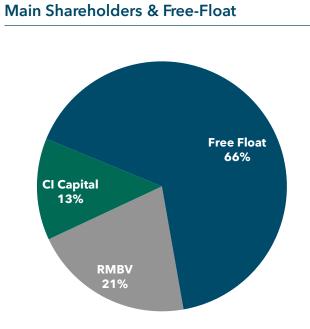


**International Partnerships** 

Listed on the Egyptian Stock Exchange (EGX)	April 2021
Ticker	TALM.CA
Number of Shares Outstanding	730,250,000
Market Capitalization (EGP, as of 11 January 2024)	3,899,535,000



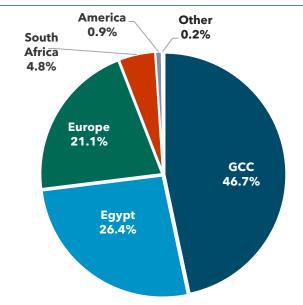
Shareholder Structure (as of 31 December 2023)







### Free Float by Geography





1-0

# **Giving Back to the Community**



Diversity and Inclusion         Initiatives
Female Taaleem Staff 49%
Taaleem Female New Hires 44%
NUB Staff with Disabilities 6%
Academic Staff Trained 53
*As of FY 2023



# **Corporate Governance Framework**



### **Board Mandate**

The Board manages the Company's affairs, which include setting and defining the strategic objectives of the Company as well as overseeing its execution. It also monitors the performance of the executive management and ensures the effectiveness of the Company's internal control and risk management system. The Board regularly reviews the most suitable method to apply government mandates and adopt the highest performance standards to be followed by employees.

# **Board Committees**

# Audit

Oversees the Company's financial reporting and audit processes and ensures the effectiveness of the Company's internal control and risk management systems

**Internal Audit** 

Issues periodic reports that include the

internal control system's strengths and

weaknesses as well as proposed

recommendations

# **Remuneration & Incentives**

Establishes the Company's wage structure, reviews employee bonus and profit share proposals, and issues recommendations to the Board of Directors

## **ESOP**

Supervises the system of the Employee Stock Ownership Plan for the top management and executive members of the Board of Directors



# **Internal Control System**

The Company's internal control system ensures the quality and effectiveness of operational processes, preserves the Company's assets, ensures the accuracy of financial reports, and ensures that all existing laws and regulations are being implemented.

# **Control Environment**

# **Risk Management**

Classify and assess the main business risks the Company is exposed to (strategic, legal, operational, financial, etc.)

# Compliance

Implements controls to circumvent risks, monitors and reports on the effectiveness of the internal control system, and resolves compliance issues as they arise

# **Board of Directors**



**Hisham Gohar** Non-Executive Chairman



Ahmed Badreldin Non-Executive Vice Chairman



Mohamed El Rashidi Executive Member -Managing Director



Mahmoud Attalla Non-Executive Member





Hazem Badran Non-Executive Member

Samia Elbaroudy

Non-Executive Member



Tarek Tantawy Non-Executive Member



Youssef Haidar Non-Executive Member



Eskandar Tooma Non-Executive Member Independent

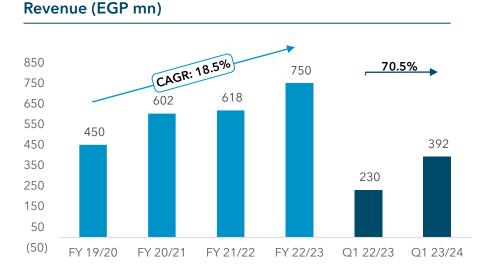


Nabil Kamhawi Non-Executive Member Independent

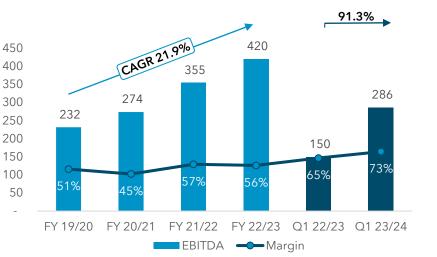
**Omar Elimam** Non-Executive Member

# Financial Performance

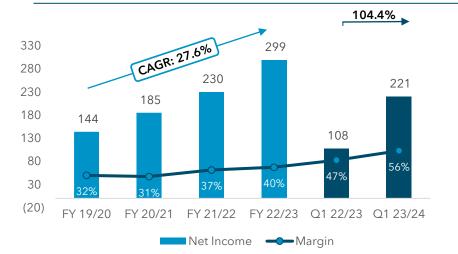
# Financial Indicators (1/2)



EBITDA (EGP mn)



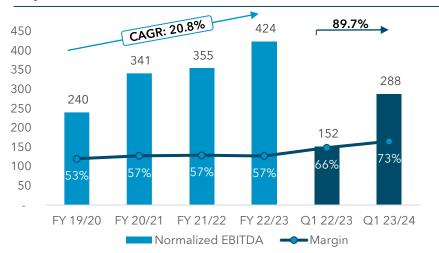
Net Income (EGP mn)



# Outstanding growth momentum with enhanced profitability

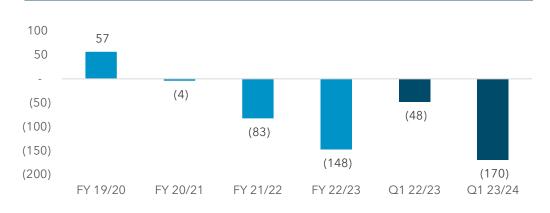
- **Total Revenue** came in at EGP 392mn, achieving a robust 71% YoY growth. Normalizing for the difference in revenue days recognized between Q1 2024 and Q1 2023, Q1 2024 revenue increased by 56% YoY on the back of a 33% YoY increase in the student body, along with the increase in the average revenue per student by 17% YoY (12% annualized).
- **EBITDA** reached EGP 286mn, growing 91% YoY with a strong 73% margin. Excluding the ESOP expense of EGP 2.3mn and proceeds from the sale of assets of EGP 0.7mn in Q1 2024 and ESOP expense of EGP 2.1mn in Q1 2023, adjusted EBITDA grew by 90% YoY with a 73% margin. Normalizing for the difference in revenue recognition days, normalized EBITDA grew by 66% YoY.
- Net Income landed at EGP 221mn, marking a significant 104% YoY increase and a robust 56% margin.

### Adjusted EBITDA\* (EGP mn)



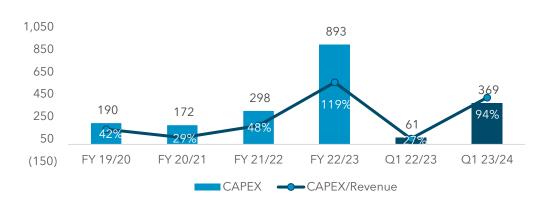
\*EBITDA is adjusted for EGP 2.3mn ESOP expense and EGP 0.7mn proceeds from sale of assets in Q1 2024 and for EGP 2.1mn ESOP expense in Q1 2023.

# Financial Indicators (2/2)

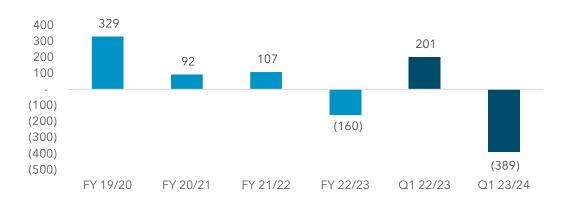


### Working Capital (EGP mn)

### CAPEX (EGP mn)

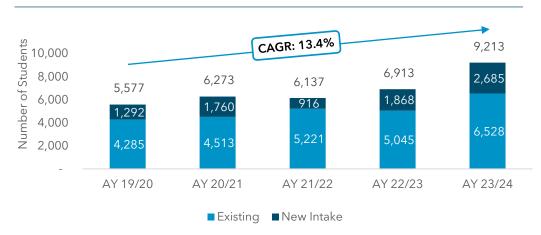


### Net Cash/(Debt) (EGP mn)



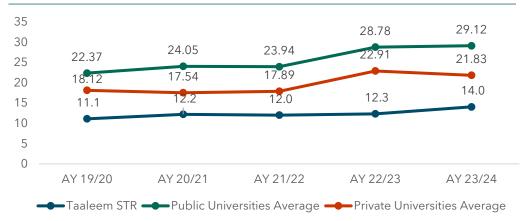
- Working Capital recorded negative EGP 170mn as of Q1 23/24. Taaleem has a negative working capital, as tuition is collected prior to the beginning of the semester, resulting in a negative cash conversion cycle (CCC).
- CAPEX for Q1 23/24 amounted to EGP 369mn. 97% of Taaleem's CAPEX for the period was disbursed on growth initiatives, including phase one of Badya University, NUB University Hospital, and the new faculties of Arts and Architecture
- As of Q1 23/24, Taaleem stands on EGP 440mn in cash and holds a total debt of EGP 829mn, reflecting a **Net Debt** position of EGP389mn, which comes in line with the Company's growth and capital structure optimization plans.

# **Operational Indicators**



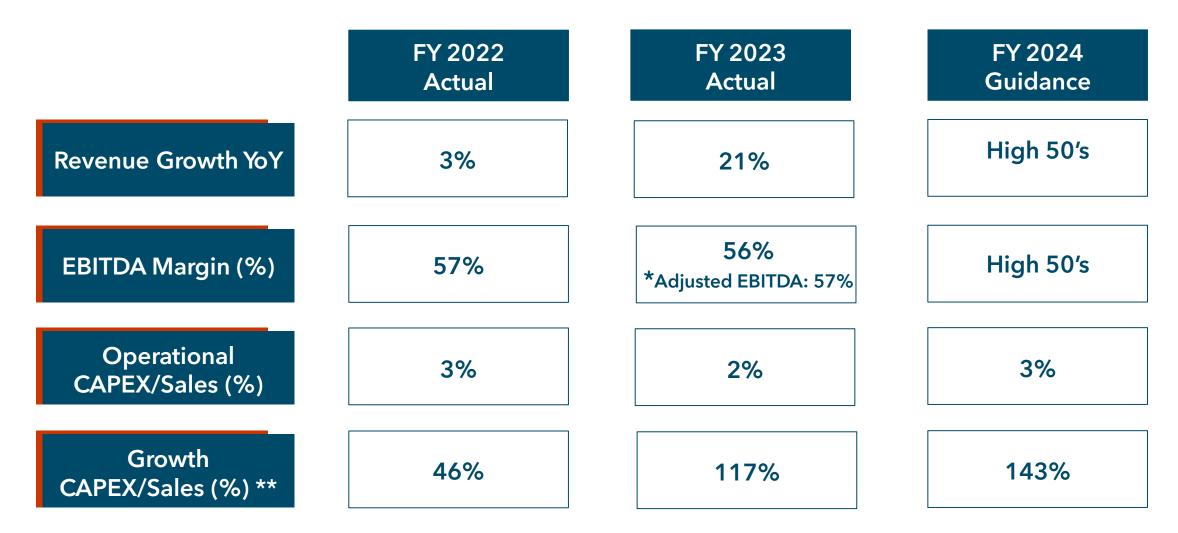
### **Enrolled Students**

# Student-Teacher Ratio (STR)



### **Student Capacity** 16,000 13,350 of Seats 14,000 12,350 11,350 11,035 12,000 10,000 Number 7,685 8,000 6,000 50% 54% 4,000 30% 2,000 AY 19/20 AY 20/21 AY 21/22 AY 22/23 AY 23/24 Capacity

- Enrolled Students at NUB totaled 9,213 at the beginning of the AY of 2023/24, exhibiting a YoY increase of 33% driven by the organic growth in demand supported by Egypt's favorable demographics, and partially driven by the international students and Egyptian students coming back to Egypt from conflicted zones.
- Taaleem's Student Capacity for all faculties at NUB reached 13,350 students in the academic year of 2023/24, up from 12,350 students last year, after increasing the Faculty of Computer Science quota by 125% in the current year from 200 to 450 seats.
- NUB's Student-Teacher Ratio stood at 14x in the academic year of 2023/24, compared to 12.3x in the previous year, which aligns with our targeted STR range and is significantly lower than public and private university averages.



\*EBITDA is adjusted for ESOP expense and non-recurring items. \*Refer to slide 37 for Q1 2024 and FY 2023 CAPEX breakdowns



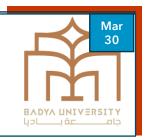


### Taaleem to Acquire a University in New Cairo

On November 30, 2022, Taaleem announced that it has signed binding documentation to acquire control of a university under-development in New Cairo. The acquisition will be completed through Taaleem's subscription to a capital increase of the target company that currently owns the university to fund the construction of the campus on an area of 80 thousand square meters in a strategic location in East Cairo, with a capacity to host up to six faculties. Taaleem's investment will bring its ownership to 32% against a capital increase of EGP 300mn in the target company, with a path to 51% shareholding one year after the university enrolls students. Moreover, the Shareholders' Agreement (SHA) between Taaleem and the existing shareholders of the target company stipulates Taaleem's right to full operational and financial control over the university from the onset of the agreement.

### The Cabinet Approves Badya University's File

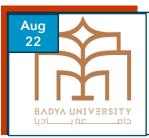
On March 30, 2023, Taaleem announced that the Cabinet has approved Badya University's file, with the licensing process pending only the issuance of the presidential decree, which is the final step of Badya University's regulatory approval process. On the construction side, the first phase of the University's three-phase plan has commenced and is progressing according to plan. These developments mark significant milestones towards launching the University for the academic year of 2024/25, commencing September 2024.





### Taaleem Successfully Acquires University in New Cairo

On May 28, 2023, Taaleem announced that it has completed the acquisition of a university under development in New Cairo after fulfilling all the transaction's conditions and required regulatory approvals. This brought Taaleem's ownership of the university to 32% through a capital injection of about EGP 300mn, with full operational and financial control over the university, in accordance with the Shareholders' Agreement (SHA), with a path to 51% shareholding one year after the university enrolls students.



### Badya University Successfully Completes the Licensing Process

On August 22, 2023, Taaleem announced the completion of the licensing process of Badya University. This achievement comes after receiving the private university's presidential decree, signifying the culmination of a rigorous regulatory approval process. The university's first phase is progressing as planned and is scheduled to commence operations in the academic year starting September 2024, which will encompass the faculties of Dentistry, Physiotherapy, Business & Economics, and Computer Science.

### AY 23/24 Enrollment Update

On October 26,2023, Taaleem announced that the enrollment for the AY of 23/24 at NUB is progressing strongly. The number of registered students for the ongoing year has increased NUB's student base by 33% to reach 9,213 students. Notably, the number of students enrolled in NUB's four medical faculties - Medicine, Dentistry, Pharmacy, and Physiotherapy - increased by 37% YoY, from 4,427 to 6,061. This growth is a testament to NUB's excellence in the medical segment, which will be further strengthened by the full launch of the university hospital during the AY of 2023/24 followed by the addition of the new faculties of Nursing and Medical Sciences.



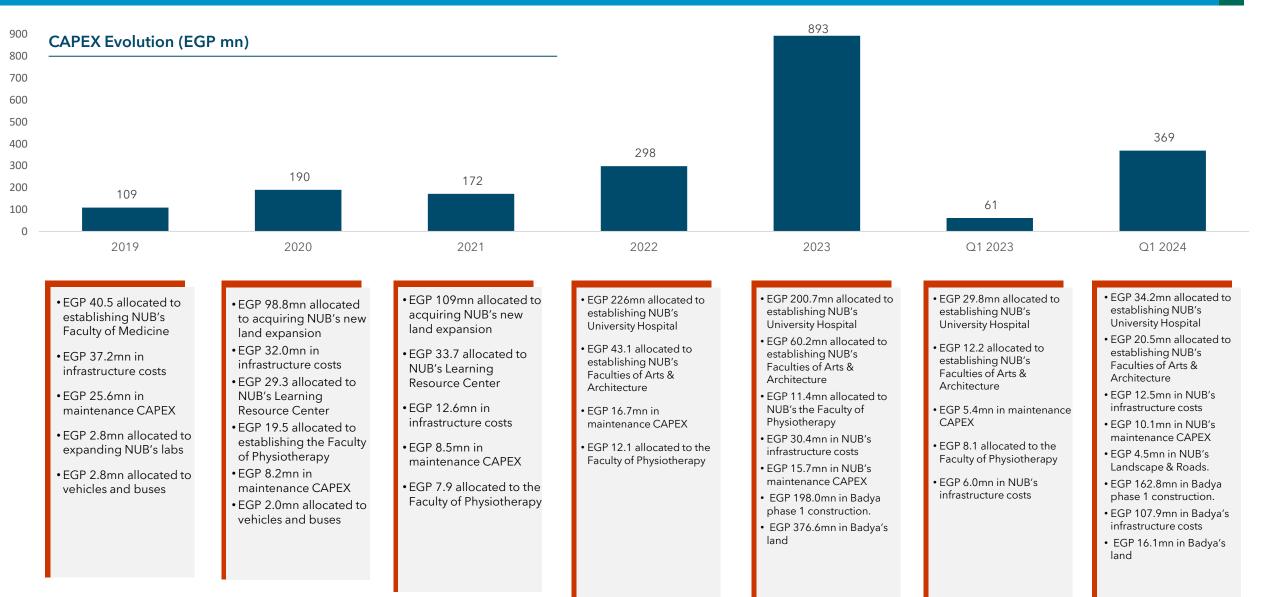


### Badya University Established an Affiliation Agreement with the University of Texas Medical Branch

On December 25, 2023, Taaleem announced that Badya University signed an agreement with the University of Texas Medical Branch (UTMB). UTMB is a prominent academic health science center located in Galveston, Texas. Under this agreement, Badya University and UTMB will explore various avenues of collaboration, including reciprocal exchange programs for students and faculty, collaborative research projects, the exchange of publications, reports, and other academic information, as well as collaborative professional development initiatives.



# **CAPEX Breakdown**



# **Income Statement**

EGP (000's)	Q1 21/22	Q1 22/23	Q1 23/24	ΥοΥ Δ
Tuition Fees	165,750	220,189	378,914	72.1%
Student Housing Subscription	1,602	1,966	2,831	44.0%
Bus Subscription	28	90	162	80.2%
Other Educational Fees	4,280	7,564	9,988	32.1%
Total Revenue	171,659	229,808	391,895	70.5%
Operating Costs	(50,315)	(55,690)	(69,652)	25.1%
Gross Profit	121,345	174,119	322,243	85.1%
Margin	70.7%	75.8%	82.2%	646 bps
G&A Expenses	(32,174)	(39,979)	(53,023)	32.6%
Provisions	-	-	-	N/A
Other Income	912	840	1,382	64.6%
Operating Profit	90,083	134,980	270,602	100.5%
Margin	52.5%	58.7%	69.0%	1,031 bps
Net Finance Income/(Cost)	3,179	4,114	14,710	257.5%
EBT	93,262	139,094	285,312	105.1%
Current Tax	(21,878)	(33,134)	(64,687)	95.2%
Deferred Tax	495	2,039	102	-95.0%
Net Profit	71,878	107,999	220,727	104.4%
Margin	41.9%	47.0%	56.3%	933 bps
EPS	0.09	0.14	0.30	
Weighted Average Number of Shares Outstanding	730,250,000	730,250,000	730,250,000	
Normalized EPS*	0.09	0.14	0.30	

# **Balance Sheet**

EGP (000's)	Q1 21/22	Q1 22/23	Q1 23/24	ΥοΥ Δ
Inventories	5,420	4,881	7,743	58.6%
Trade & Other Receivables	78,333	96,667	49,766	-48.5%
Due from Related Parties	1	-	-	N/A
Cash on Hand & at Banks	50,916	58,449	230,461	294.3%
Treasury Bills	203,163	142,402	209,382	47.0%
Total Current Assets	337,833	302,398	497,353	64.5%
Fixed Assets	770,353	1,071,089	2,222,077	107.5%
ntangible Assets	522,067	521,860	521,652	0.0%
Investments in Associates	-	-	294,312	N/A
Right of Use Assets	44,713	34,747	31,294	-9.9%
Trade & Other Receivables	16,405	15,835	15,264	-3.6%
Total Non-Current Assets	1,353,538	1,643,531	3,084,599	87.7%
Total Assets	1,691,371	1,945,929	3,581,952	84.1%
Loans & Credit Facilities (due within one year)			112,500	N/A
Provisions	5,595	4,856	4,731	-2.6%
	5,595	9,273	13,146	41.8%
Leasing Contracts Liabilities Trade & Other Payables	- 94,539	105,764	264,222	149.8%
Deferred Revenue	144,531	141,900	135,456	-4.5%
Deferred Revenue Due to Related Parties	144,551	141,900	155,456	-4.3 % N/A
Current Income Tax Liability	- 77,003	103,191	154,999	50.2%
Total Current Liabilities	<b>321,668</b>	<b>364,985</b>	685,054	<b>87.7%</b>
Loans & Credit Facilities	321,008	304,985	716,146	N/A
	-	-		
Deferred Tax Liabilities	100,533	98,192	96,719 27,889	-1.5% -18.0%
Leasing Contracts Liabilities	47,870	34,017	505,573	-18.0% N/A
Put Option Liability Trade & Other Payables	- 27,066	- 13,533	174,901	1192.4%
Trade & Other Payables Total Non-Current Liabilities	175,469	<b>145,742</b>	<b>1,521,228</b>	<b>943.8%</b>
Paid Up Capital	730,250	730,250	730,250	0.0%
Put Op Capital Put Option Reserve	/ 30,230	730,230	(505,573)	0.0% N/A
Reserves	3,020	8,986	16,324	81.7%
	449,804	682,703	1,047,107	53.4%
Retained Earnings	1,183,074	1,421,939	1,047,107	53.4% - <b>9.4%</b>
Capital & Reserves Non-Controlling Interests	1,183,074	13,264	87,562	<b>-9.4%</b> 560.2%
	1,194,234	<b>1,435,203</b>	<b>1,375,670</b>	-4.1%
Total Equity				-4.1% <b>84.1</b> %
Total Liabilities & Equity	1,691,371	1,945,929	3,581,952	84.1%

# **Cash Flow**

EGP (000's)	Q1 21/22	Q1 22/23	Q1 23/24
Net Profit Before Tax	93,262	139,094	285,312
Adjusted for:			
Depreciation	12,732	11,924	12,357
Amortization of Intangible Assets	52	52	52
Amortization of Right of Use	-	2,470	2,898
nterest Expense- Lease	-	1,141	1,205
Gain from Sale of Fixed Assets	-	-	(727)
nterest Income	(5,325)	(5,893)	(15,951)
SOP Reserve	-	2,104	2,327
Profits Before Changes in Working Capital	100,721	150,893	287,474
Changes in Working Capital:			
nventories	(186)	154	308
rade & Other Receivables	(4,238)	(24,092)	(1,524)
Due from Related Parties	-	-	-
rade & Other Payables	(30,760)	(16,097)	(44,968)
Deferred Revenue	113,304	53,146	(87,403)
Provisions Formed	(158)	-	-
Changes in Restricted Cash	-	20	-
let Cash Generated from Operating Activities	178,684	164,023	153,886
ayments for Purchasing PP&E	(8,686)	(61,452)	(368,732)
roceeds from Sales of Fixed Assets			727
nterest Received	5,325	5,893	15,951
let Cash Flows from Investing Activities	(3,361)	(55,559)	(352,054)
rofit Share Distribution to Employees	(12,671)	(11,750)	(26,508)
ease Liabilities	3,157	(2,852)	(4,071)
oans & Credit Facilities		-	239,410
ash Flow from Financing Activities	(9,513)	(14,602)	208,831
let (decrease) increase in cash and cash equivalents	165,810	93,862	10,663
Cash and Cash Equivalents at Beginning of the Year	92,207	106,809	429,180
iffect of Changes in Accounting Standards	(4,138)	-	-
ash and Cash Equivalents at End of the Year	253,879	200,671	439,843
			407,040

# **THANK YOU**

For more information, please contact the Investor Relations Team: IR@taaleem.me